CITY OF CHICO

FINANCIAL INDICATORS: CASH FLOW

6/30/2020

Actual

Prior Year 6/30/2020 Forecast Current Year Change over

Actual @12/31/2019 Actual One Year

CASH FLOW (All City Funds)

June 30th \$ 106,530,982 \$ 130,865,902 \$ 136,725,148 \$ 30,194,166

Prior Year 12/31/2020 Forecast <u>Actual</u> <u>@6/30/2020</u>

December 31st \$ 104,984,557 **\$ 112,003,236**

City of Chico

Fund Income Statement Draft

Data Through 6/30/2020

EXHIBIT A

Budget Version 10: Working

Fund: 001 - GENERAL	GENERAL
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Budget Year: 2020	Prior Year's Actuals	Year To Date	Encum-			Percent Used
Povonuos	To 6/30/2019	Actuals	brances	Budget	Balance	Budg / Time
Revenues Total - Property Taxes	- 16,753,894.55	10 601 070 60	0.00	10 001 201 00	(619,769.62)	103 / 100
Total - Property Taxes Total - Sales and Use Taxes	, ,	18,621,070.62 24,434,686.31	0.00	18,001,301.00 22,735,000.00	, , ,	107 / 100
	25,173,854.76		0.00		(1,699,686.31)	107 / 100
Total - Utility Users Tax	7,199,738.37	7,317,103.06		6,940,000.00	(377,103.06)	105 / 100 114 [/] 100
Total - Other Taxes	7,866,421.95	7,483,248.80	0.00	6,582,861.00	(900,387.80)	65 / 100
Total - Licenses and Permits	138,936.17	91,292.09	0.00	140,700.00	49,407.91	103 / 100
Total - Intergovernmental Revenues	1,490,911.72	5,003,731.28	0.00	4,850,732.00	(152,999.28)	
Total - Charges for Services	53,611.56	218,623.29	0.00	201,240.00	(17,383.29)	109 / 100
Total - Fines & Forfeitures	864,129.10	699,710.92	0.00	663,000.00	(36,710.92)	106 / 100
Total - Use of Money & Property	266,323.25	472,162.60	0.00	283,000.00	(189,162.60)	167 / 100
Total - Other Revenues	458,118.94	278,380.13	0.00	139,000.00	(139,380.13)	200 / 100
Total - Other Financing Sources	870,305.76	0.00	0.00	0.00	0.00	0 / 100
Total Revenues	61,136,246.13	64,620,009.10	0.00	60,536,834.00	(4,083,175.10)	107 / 100 Ovi
Expenditures	_					
Total - Salaries & Employee Benefits	39,465,839.85	39,835,557.47	0.00	41,291,390.00	1,455,832.53	96 [/] 100
Total - Materials & Supplies	967,621.08	885,856.59	21,324.05	1,019,248.00	112,067.36	89 [/] 100
Total - Purchased Services	1,146,938.02	1,773,735.30	15,553.75	1,935,007.00	145,717.95	92 [/] 100
Total - Debt Service	419,662.98	547,281.52	0.00	547,281.00	(0.52)	100 / 100
Total - Capital Projects	2,306,629.59	2,130,590.87	71,481.29	6,927,643.00	4,725,570.84	32 / 100
Total - Other Expenses	1,272,696.27	1,161,787.42	8,689.50	1,290,996.00	120,519.08	91 / 100
Total - Non-Recurring Operating	43,095.30	48,916.16	0.00	40,000.00	(8,916.16)	122 / 100 Ovr
Total - Allocations	3,634,288.59	4,195,335.21	0.00	4,550,697.00	355,361.79	92 / 100
Total Expenditures	49,256,771.68	50,579,060.54	117,048.59	57,602,262.00	6,906,152.87	88 / 100
Excess Deficiency Before Financing Sources / (Uses)	11,879,474.45	14,040,948.56	(117,048.59)	2,934,572.00	(10,989,327.97)	474 / 100
Other Sources / Uses Operating Transfers IN Operating Transfers OUT	2,199,999.98 (9,612,173.07)	2,550,669.00 (7,728,545.62)	0.00 0.00	2,563,533.00 9,059,266.00	12,864.00 1,330,720.38	99 -85
Total Other Financing Sources	(7,412,173.09)	(5,177,876.62)	0.00	(6,495,733.00)	(1,317,856.38)	80 / 100
Excess Deficiency After						
Financing Sources / (Uses)	4,467,301.36	8,863,071.94	(117,048.59)	(3,561,161.00)	(12,307,184.35)	
Beginning Fund Balance	8,458,892.53	12,926,193.89	0.00	12,926,193.89		
Ending Fund Balance	12,926,193.89	21,789,265.83	(117,048.59)	9,365,032.89		
Ending Cash Balance	7,096,251.38	15,265,095.43				

CITY OF CHICO

GENERAL FUND FUND BALANCE PER CAFR PRE-AUDIT (Accrual basis) at June 30 9/25/2020

			9/25/2020			
	CAFR	Actuals	CAFR Projected	6/30/2020	Proposed	Proposed
	Classification	<u>2019</u>	<u>2020</u>	<u>Target</u>	<u>Reallocations</u>	<u>2020</u>
General & Parks						
Reserved-Nonspendable	Reserved	64,056	66,686	66,686	-	66,686
Assigned (Capital projects carryover)	Assigned	3,451,683	5,479,463	5,479,463	-	5,479,463
Assigned (Carryover budget)	Assigned	2,150,120	5,756,400	5,756,400		5,756,400
Operating Reserve	Unassigned	7,361,917	10,544,771	3,870,381	(5,693,815)	4,850,956
Subtotal		13,027,776	21,847,320	15,172,930	(5,693,815)	16,153,505
Donations & Grants						
Unassigned	Unassigned		33,535	33,535		33,535
Grants	Restricted	500,000	368,033	368,033		368,033
Donations	Committed	247,616	383,504	383,504		383,504
Subtotal		747,616	785,072	785,072	-	785,072
Long-term Reserves						
Restricted (Pension Trust)	Restricted	1,331,389	1,861,253	1,861,253	_	1,861,253
Compensated Absenses	Committed	940,196	960,946	2,000,000	539,054	1,500,000
Emergency Reserve	Committed	3,829,257	5,166,257	10,321,018	5,154,761	10,321,018
General Plan Reserve	Unassigned	407,620	638,672	638,672		638,672
Subtotal		6,508,462	8,627,128	14,820,943	5,693,815	14,320,943
Total General Fund Balance		20,283,854	31,259,520	30,778,945	-	31,259,520

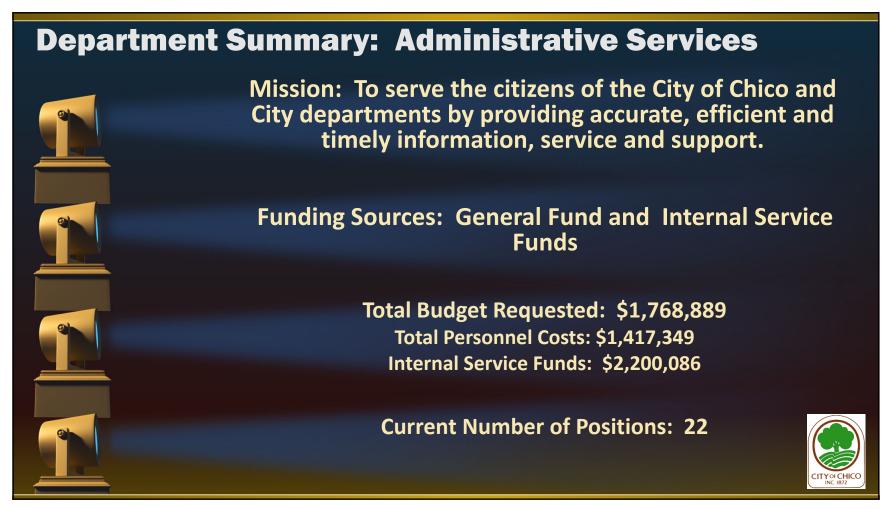


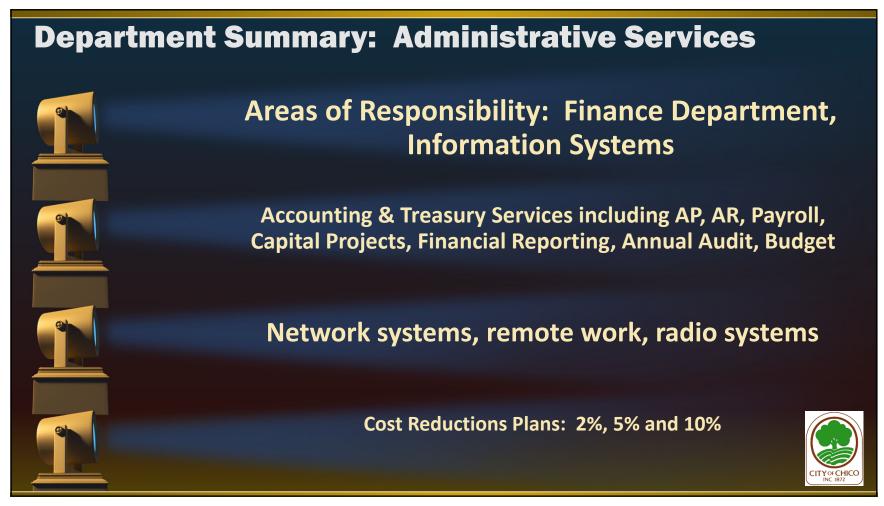




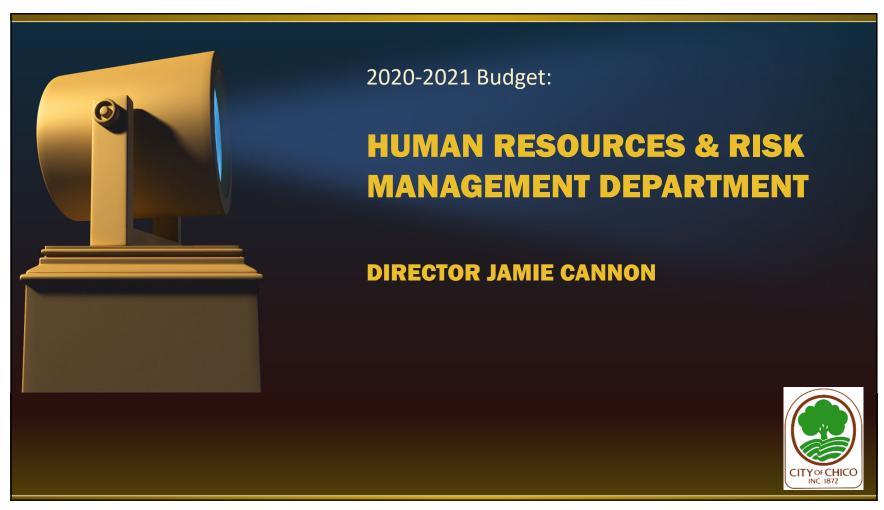








Potential Cost Reductions:						
Administrativo		2%	5%	10%		
<u>Administrative</u> <u>Services</u>	Account Clerk	.5	1	1		
	Administrative Assistant			1		
CITY OF CHICO INC. 1872	Information Technology Technician	.5	1	1		
	Information Technology Analyst			1		
	Total FTE	1	2	4		
	Non-FTE Amounts	\$0	\$28,320	\$11,335		
	Total Amounts	\$77,608	\$185,452	\$375,391		







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Department Summary: Human Resources & Risk



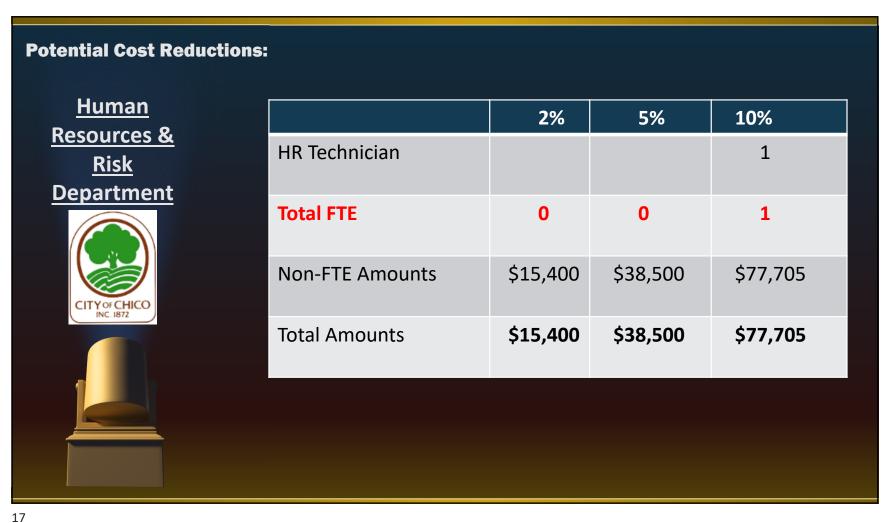
Cost Reductions Plans: 2%, 5% and 10%

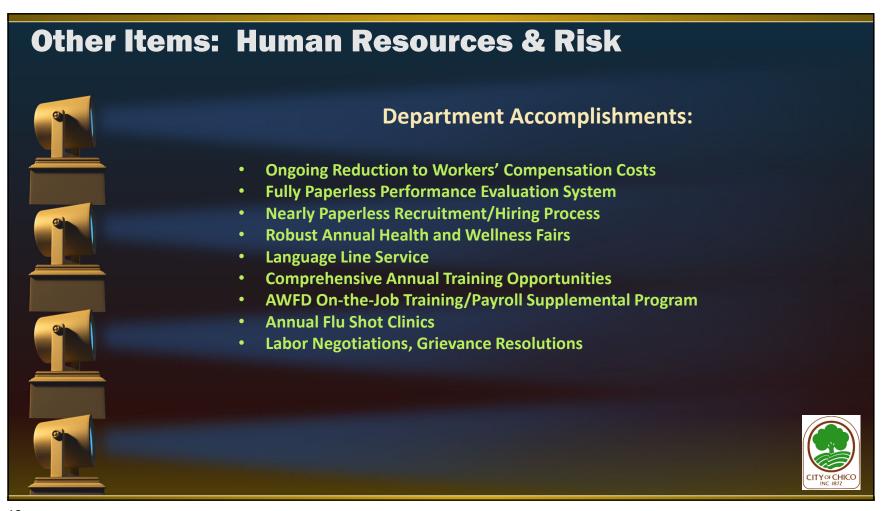
2%: Reductions at this level would result in a significant loss to our City-Wide Training Plan.

5%: Reductions at this level would result in a continued loss in City-Wide training as well as a loss of our paperless Performance Evaluation Program.

10%: Reductions at this level would be catastrophic – it would require the loss of 1.0 FTE. Our department is already thinly staffed, with 1.0 FTE to every 100 employees. This would create a ratio of 1.0 FTE to every 133 employees.

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Department Summary: Community Developmt-Bldg

Mission: To support the Citywide goal to protect and enhance the natural and built environment by providing a safe and healthy work and living Chico community; to ensure all new construction and improvements conform to requirements of State and City codes including accessibility requirements and energy and water conservation; to promote preservation and conservation of existing housing stock and energy and to support Council goal of environmental sustainability through development and enforcement of energy efficiency reach codes.

Funding Source: General Fund, Enterprise Funds

- 13% of Department operating budget funded by General Fund
- 0.6% of total City General Fund operating budget: \$351,092

Total Budget Requested: \$2,686,872

Total Personnel Costs: \$1,920,408

Current Number of Positions: 18



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Department Summary: Community Development - Bldg



Areas of Responsibility: Building and Code Enforcement

Essential Services Provided:

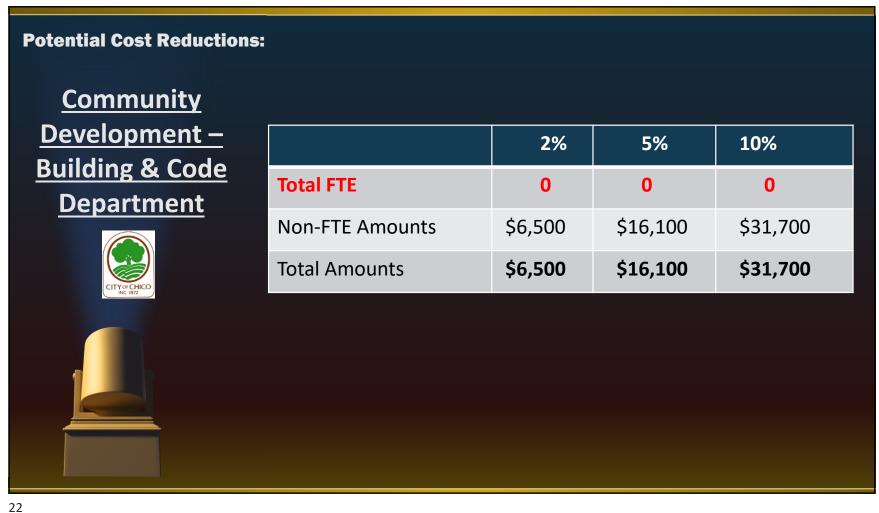
<u>Building</u> – Implementation of all State mandated Building, Fire, Residential, Mechanical, Electrical, Plumbing, and Green Codes.

<u>Code Enforcement</u> – Responsible for ensuring all buildings and properties are in compliance with ordinances and zoning laws.

Cost Reductions Plans: 2%, 5% and 10%



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Other Items: Community Development-Bldg & Code



- 11% over projected FY 2019-20 revenue in Fund 862 \$404,816
- 19% increase in revenue in FY 2018-19 and 12.5% increase in revenue in FY 2019-20

Building Permit Valuation Activity, 2019 new construction issued permits:

- Single-family Residential 256 permits, \$57.8 million valuation
- Multiple-family Residential 55 permits, 539 units, \$66.2 million valuation
 - Commercial 33 permits, \$33.2 million valuation

Residential Energy Conservation Retrofit Certifications 2019: 419
Code Enforcement Cases Opened FY 2019-20: 1,846
COVID-19 Related Code Cases: 238

Voluntary Compliance Rates FY 19-20:

- 93% of Code Enforcement Cases: 1,724 out of 1,846 cases
- 99.2% of Weed Abatement Cases: 382 out of 385 properties



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Department Summary: CDD-Planning & Housing

Mission: The mission of the Planning Division is to ensure that the 2030 General Plan, Chico Municipal Code and Climate Action Plan are up-to-date and consistent with evolving State law, and ensure that new development meets or exceeds the goals of the community as set forth in those planning documents by coordinating comprehensive and thoughtful review of development proposals, supporting public involvement, maintaining integrity and a sense of cooperation, and continually working to obtain fairness for customers and the public.

Funding Sources: Enterprise Funds, Special Revenue Funds, General Fund

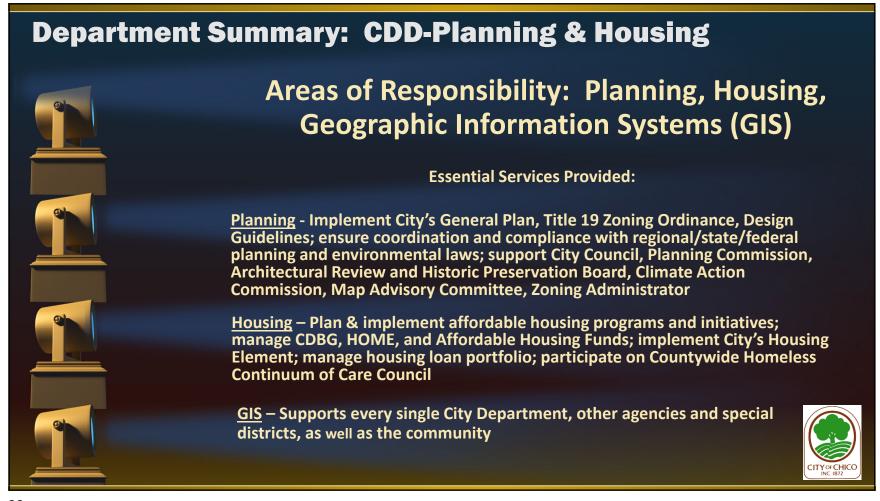
- 29% of Department's operating budget funded by General Fund
- 1.5% of total General Fund operating budget: \$819,162

Total Budget Requested: \$2,848,416
Total Personnel Costs: \$1,277,679

Current Number of Positions: 12



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Potential Cost Reductions: CDD - Planning 2% 5% 10% & Housing **Total FTE** 0 0 0 \$15,000 **Non-FTE Amounts** \$40,000 \$70,600 **Total Amounts** \$15,000 \$40,000 \$70,600 Reduced responsiveness to new priorities utilizing outside professional services Impacts coordination w/Butte LAFCO regarding "island" annexation planning Reduced support for City's Sustainability Program

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Other Items: CDD-Planning & Housing

Planning Highlights

<u>Current Planning (2019)</u>: 835 MFR, 230 SFR, 41 ADUs Approved, 2020 more of the same (availability of affordable housing tax credits), Remain in Post-Camp Fire mode, Valley's Edge Special Planning Area <u>Long-Range Planning</u>: ADU Promotion, North Chico SPA Re-Vision/Infrastructure Plan, Climate Action Plan Update, Island Annexation Plan, Housing Element Update, and lots more <u>Special Efforts</u>: Temporary Outdoor Dining, Support for Homelessness Solutions, Commercial Cannabis

Use Professional Services to Address Peaks and Valleys (Mostly Peaks)

Additional Revenue and Funding Sources – Senate Bill 2 Planning Grant (\$310K), Local and Regional Early Action Planning (LEAP (\$310K) & REAP) Grants, Upcoming User Fee Study



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Other Items: CDD-Planning & Housing (continued)



Housing Highlights

Direct Funding & Facilitation of 3 Affordable Multi-Family Projects
Support & Coordination for 4 Additional Affordable Housing Projects

CDBG-CV and CDBG-DR Fund Planning & Administration

Housing Element Update

Plan for Permanent Local Housing Allocation (PLHA) Funding

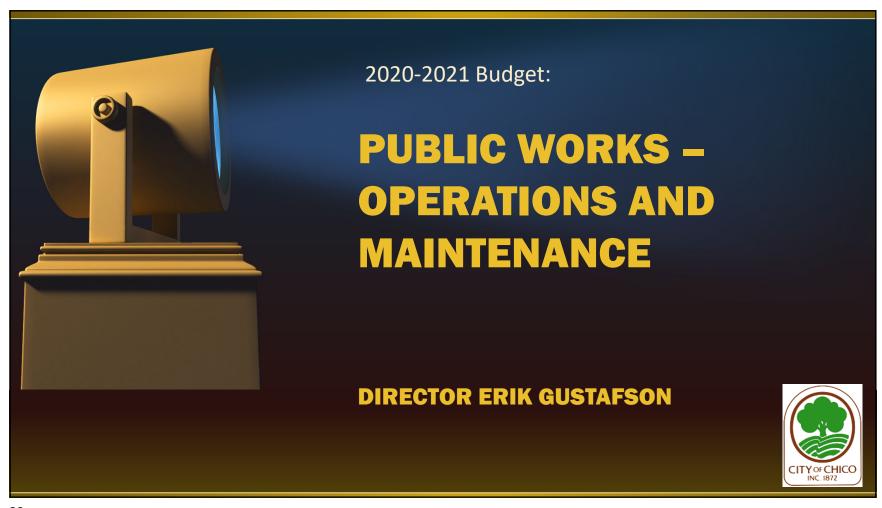
Habitat for Humanity Wisconsin Project

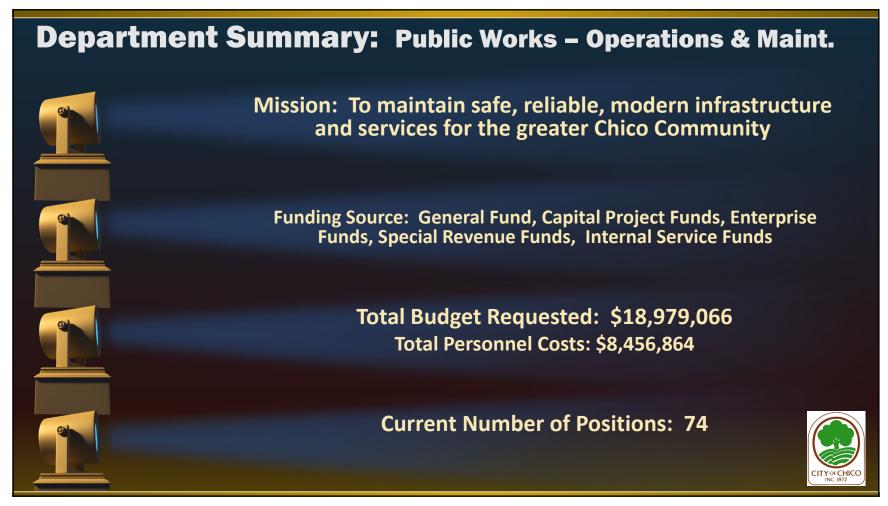
Ongoing HUD & HCD Program Implementation and Compliance

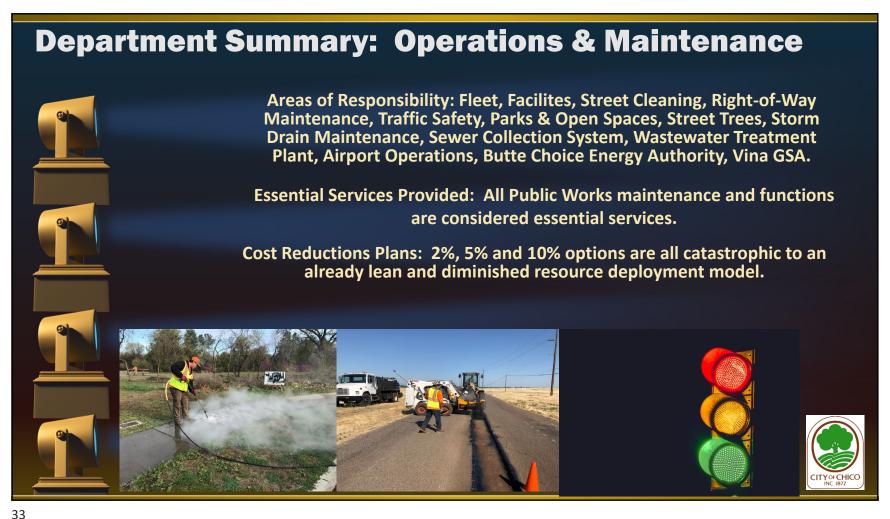
Additional Revenue and Funding Sources – PLHA (~\$390K annually), CDBG-DR (\$32.5M for multi-family housing and TBD for infrastructure in support of housing)



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Potential Cost Reductions: 2% 5% 10% **Public Works** Maintenance Aide 1 1 Operations Maintenance Worker 1.5 2 & Maint. **Department** Senior Maintenance 1 Worker Field Supervisor 1 **Total FTE** 0 2.5 5 **Non-FTE Amounts** \$106,124 \$151,090 \$172,286 \$106,124 **Total Amounts** \$318,043 \$617,389

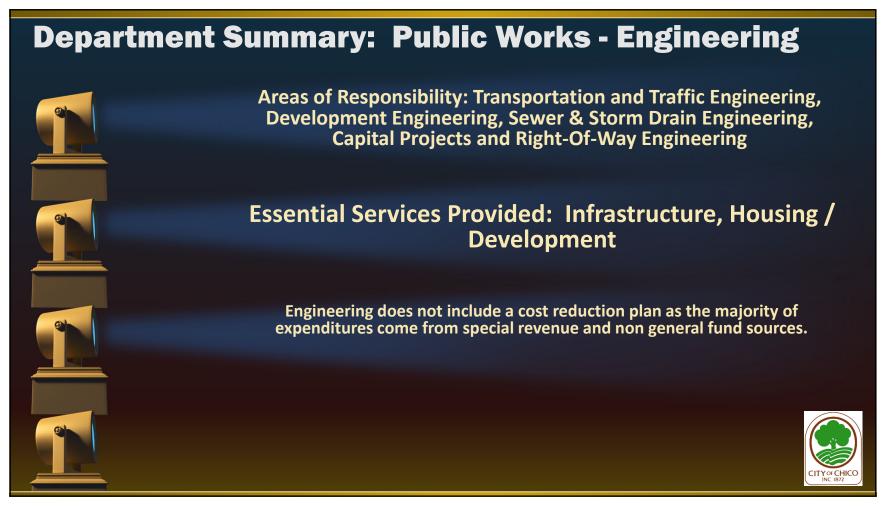
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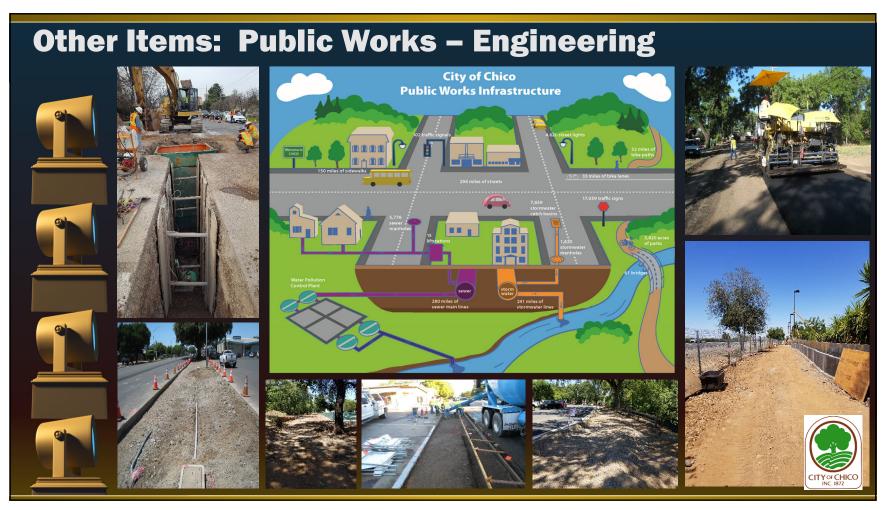




Department Summary: Public Works - Engineering Mission: To ensure public safety through detail orientated and strategic improvements to mitigate unsafe operation and use of our Public property; provide safe, sustainable, integrated and efficient transportation systems to enhance the City's economy and livability for all modes of transportation; and efficiently and effectively provide a reliable, sustainable sanitary sewer and storm water collection system. Funding Source: General Fund, Capital Project Funds, **Enterprise Funds, Special Revenue Funds Total General Fund Budget Requested: \$387,122** Total All Funds Budget Requested \$4,965,564 **Total All Funds Personnel Requested: \$3,814,469 Current Number of Positions: 28**

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Other Items: Public Works - Engineering



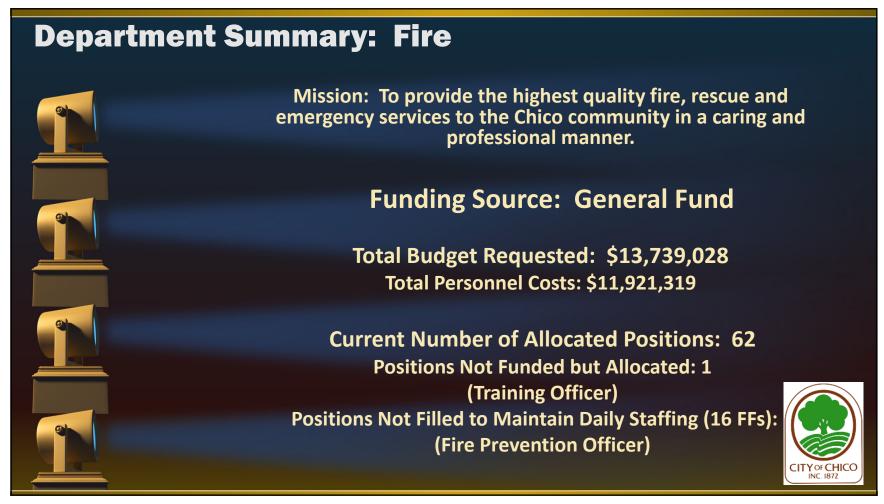
- Required to function as contract department: \$2.166 million in 2019
- Contract consultants are 2x more costly, requires staff oversight
- \$88.15 Million in grants since 2015 (roughly \$21.1 Million over prior 7 year period)
- That is \$85.15 Million in economic stimulus, jobs and improved quality of life
- Received +/- \$350,000 into General Fund through Indirect Cost Allocations / Overhead since 2017
- 2020 is largest construction season in history of City of Chico ~ \$17 Million in construction to local contractors
- Approximately \$14 Million / year unfunded needs for maintenance (roads, bikeways, ADA, sewer, storm water

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Department Summary: Fire



Areas of Responsibility: Fire Department

Essential Services Provided:

- Emergency Response (Fires, EMS, Rescues, etc.)
- Emergency Management & Pre-Incident Planning
 - Fire Code Enforcement
 - Public Education

Cost Reductions Plans: 2%, 5% and 10%



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Potential Cost Reductions:		2%	5%	10%
Fire Department CITYOF CHICO INC. 1872	Deputy Chief (Demoted to Battalion Chief)	-	-	1
	BC demoted to Captain	-	-	1
	Firefighters (Frozen or Layoff)	-	-	3
	Analyst	-	1	1
	Fire Marshal	1	-	1
	Fire Prevention Inspector	-	1	1
	Fire Prevention Specialist	-	1	1
	Part-time Inspector	-	0.5	0.5
	Part-time Permit Tech	0.5	0.5	0.5
	Total FTEs – Layoffs/Frozen/Demoted	1.5	4.0	10.0
	Non-FTE Amounts	\$62,172	\$191,155	\$192,336
	Total Amounts	\$262,210	\$655,525	\$1,311,050

Other Items: Fire

2019-2020 HIGHLIGHTS

Maintained 16 firefighters per day/ 5 Apparatus



- Code Enforcement achieved nearly 100% inspection compliance for mandated facilities
 - Collaborated to reduce low acuity medical responses by over 3,000 Incidents
 - Completed several Training Center upgrades (Command SimLab, Roof Prop)
 - Implemented several programs for increased efficiencies:
 - A pre-fire planning program
 - o A false fire alarm monitoring program
 - o A fire detection & alarm inspection compliance program

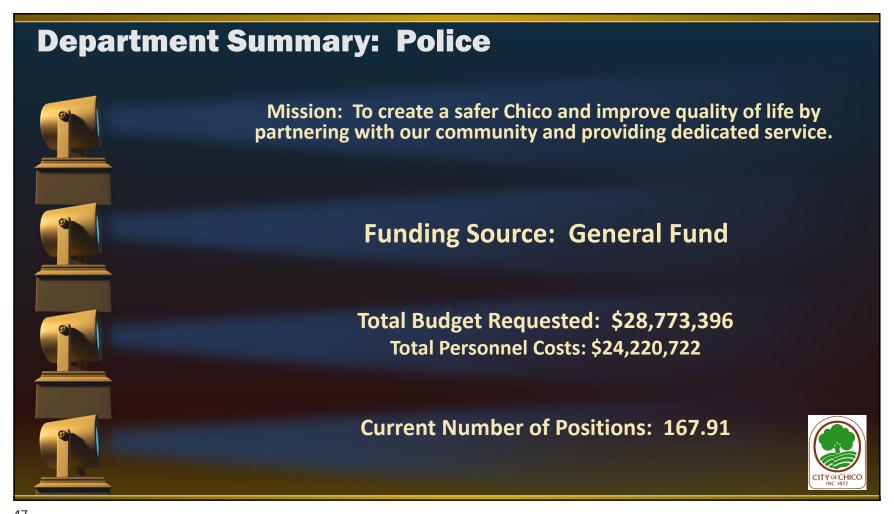
2020-2021 GOALS

- Re-org for more efficient Operations
 - Implement Battalion Chief Rank
- Implement CAD-to-CAD between Butte EMS-CFD
- Evaluate adding Advanced Life Support (ALS) capability to service model
 - **Evaluate various collaborative partnerships**
 - Evaluate cost recovery options
 - Expand public outreach and education
 - Order new replacement Engine
 - Complete Station 1 remodel
 - Evaluate funding mechanisms for new Station 6



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4/

Department Summary: Police

Areas of Responsibility:

Police Department

Essential Services Provided:

The Chico Police Department is comprised of dedicated men and women committed to the safety and well-being of our community.

Animal Shelter

Essential Services Provided:

The Chico Animal Shelter oversees animal welfare and control and provides a "pound system" for strays.



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Potential Cost Reductions:				
Potential Cost Reductions:		2%	5%	10%
<u>Police</u> <u>Department</u>	Sergeant	1	1	1
	Sworn Park Rangers	2	2	2
CITY OF CHICO INC. 1872	Comm Service Officers			6
	Police Officers	1	7	7
	Dispatchers		1	5
	Public Info Officer			1
	Record Techs			3
	Total FTE	4	11	25
	Non-FTE Amounts			
	Total Amounts	\$488,755	\$1,206,638	\$2,387,835



